CREATING A HEALTHIER NEW JERSEY
2017 CORPORATE SOCIAL RESPONSIBILITY REPORT
A MESSAGE FROM KEVIN P. CONLIN

IN MY NEW ROLE, IT IS AN HONOR TO LEAD THE COMPANY’S EFFORTS TO IMPLEMENT INNOVATIVE CARE PROGRAMS AND PARTNERSHIPS THAT ARE DESIGNED TO ENHANCE THE MEMBER EXPERIENCE, IMPROVE QUALITY AND LOWER THE TOTAL COST OF HEALTH CARE.

Our desire to make a meaningful difference is well illustrated through the work of our Corporate Social Responsibility Department. The Horizon Foundation for New Jersey and the Community Affairs teams strategically direct the philanthropic support, partnerships and other outreach efforts that enrich communities and make New Jersey the best it can be.

Of particular note, The Foundation created a signature initiative in 2017 that focuses on one of the most pressing needs facing our communities – the opioid epidemic. Through a special grant to the Partnership for a Drug-Free New Jersey, The Foundation launched the Knock Out Opioid Abuse Town Hall Series to present 21 free town hall meetings across New Jersey. The series encourages the public, policymakers and communities to raise awareness and change attitudes on addiction. The goal is to share best practices, remove the stigma associated with addiction and develop effective strategies to ultimately reduce and prevent opioid abuse.

Our community involvement would not be possible without the commitment of our more than 5,500 employees. Horizon Cares, our employee volunteer program, helps employees make a difference in their communities. They reflect a true spirit of service, and we support and encourage their efforts. In 2017, our employees provided nearly 5,000 hours of volunteer service to nonprofit organizations.

As you will see, our success in making an impact is tied to our continuous collaboration and engagement with nonprofit organizations, community members and our employees. Together, we are creating a healthier New Jersey.

Kevin P. Conlin
CHAIRMAN, PRESIDENT & CEO
Horizon Blue Cross Blue Shield of New Jersey

“The Horizon Foundation for New Jersey and the Community Affairs teams strategically direct the philanthropic support, partnerships and other outreach efforts that enrich communities and make New Jersey the best it can be.”
HEALTHIER TOGETHER™

At Horizon Blue Cross Blue Shield of New Jersey, our goal is to make New Jersey a healthier place. Through our charitable and community engagement work, we aim to improve the health and quality of life of all residents throughout the state. Our commitment extends to supporting local communities, promoting good health and encouraging employee volunteerism and giving.

TOTAL 2017 GIVING

- Horizon Foundation: 56%
- Community Affairs: 35%
- Matching Gifts: 6%
- Neighborhood Revitalization Tax Credit Program: 3%

$7.4 MILLION

CREATING A HEALTHIER NEW JERSEY

With deep roots in our state and a commitment to enrich the lives and health of our members and the communities we serve, it is our responsibility as a leading corporate citizen to work toward creating a healthier New Jersey. We do this in many ways – including through the efforts of our Corporate Social Responsibility Department. This department leads the social responsibility activities of the Horizon Foundation for New Jersey and Community Affairs, which serve collectively to create partnerships and opportunities that improve the health and well-being of people throughout New Jersey.

CORPORATE SOCIAL RESPONSIBILITY DEPARTMENT

- Horizon Foundation
  - Grantmaking
  - Signature Initiatives
  - Matching Gifts

- Community Affairs
  - Sponsorship
  - Community Events
  - Volunteerism
THE HORIZON FOUNDATION FOR NEW JERSEY

The Horizon Foundation for New Jersey strategically makes grant investments in projects and organizations that are closely aligned with the company’s charitable giving interests. Since 2004, the foundation has invested more than $53 million in grants that support the health and well-being of New Jersey residents. Attesting to its commitment to the community, the foundation was selected as “Best Corporate Foundation” in the first NJBiz Magazine Reader Rankings Survey in 2017.

ADDRESSING THE OPIOID EPIDEMIC

KNOCK OUT OPIOID ABUSE TOWN HALL SERIES

In 2017, The Foundation provided a $250,000 grant to the Partnership for a Drug-Free New Jersey (Essex County) to create the Knock Out Opioid Abuse Town Hall Series, an education and prevention initiative focused on the opioid epidemic. The two-year initiative featured 21 town hall meetings in every region of New Jersey, with special attention to areas most affected by the epidemic. With town hall meetings held through June 2018, the series included collaboration from hundreds of local prevention and treatment organizations, as well as local and county law enforcement, nonprofits, government and medical community leaders. It was designed to help residents better understand the impact this national epidemic is having in their own communities and to provide information about local, county and state resources and initiatives available to them. As part of the initiative, a new website (knockoutopioidabuse.drugfreejen.org) was created to promote the series and provide substance abuse resources. At the conclusion of the series, a documentary special will be aired on NJTV to share local best practices and highlight exemplary programs that can be replicated throughout the state.

COMMUNITY IN CRISIS PREVENTION OUTREACH

In furthering Community in Crisis’ goal to foster widespread understanding of the risks associated with opioids, the grant will help fund community-level opioid prevention education programs along with recovery support and referral services. Project components include the establishment of a “Community Hub” wellness and recovery center in Bernardsville to provide support for those with substance abuse disorders and foster healthy lifestyles. In addition, an Opioid Abuse Toolkit will be developed in collaboration with Rutgers Ernest Mario School of Pharmacy and disseminated statewide. The toolkit will provide newly formed coalitions with guidance based on Community in Crisis’ experience, with its staff serving as implementation advisors.

RUTGERS UNIVERSITY FOUNDATION RESEARCH SUPPORT

As part of its commitment to address the opioid epidemic by supporting relevant, timely research, The Foundation provided a $132,000 grant to the Rutgers University Foundation (Middlesex County) for an initiative entitled “New Jersey’s Approach to Addressing the Opioid Epidemic: Rapid Cycle Feedback and Early Lessons.” This project will monitor and document the early impact of a recently enacted state law designed to address the opioid epidemic.

The law is intended to restrict opioid prescribing practices and expand access to medication-assisted treatment and other treatment services. The Rutgers Center for State Health Policy (CSHP), in conjunction with the Urban Institute, will coordinate the early evaluation components, which include monitoring treatment facilities to assess patient access, examining changes and trends in retail opioid prescriptions and interviewing providers who have traditionally been high prescribers of opioids. Insight will be shared with policymakers and others addressing the opioid epidemic throughout the state.

GEORGE STREET PLAYHOUSE ANYTOWN MUSICAL PRODUCTION

George Street Playhouse (Middlesex County) received a $22,500 grant to commission a new production focused on the challenges and consequences of opioid addiction and its impact on teens and families. Entitled “Anytown,” this cautionary tale is designed to empower middle school and high school students with the knowledge to make positive decisions, avoid opioid misuse and understand the dangerous consequences of addiction.

Developed in partnership with RWJBarnabas Health, the musical was created from interviews with opioid prevention experts, families with children struggling with this disease, individuals recovering from opioid abuse, doctors, law enforcement officials, students and educators. It will reach 10,000 students annually upon its launch in 2018.
**KIDS’ ORAL HEALTH PROGRAM**

The Foundation invested $500,000 in the Kids’ Oral Health Program (KOHP), a two-year pilot signature initiative to improve oral health-related awareness, education, prevention and treatment for young people up to age 18 years. The grant also provides support for professional development to promote best practices in the nine New Jersey counties where dental needs among children are most acute.

Ten nonprofit organizations each received a $50,000 grant from The Foundation as part of the KOHP initiative, now in its second year. In the first year of the program, more than 8,000 young people received oral health education, and program partners provided 2,028 fluoride treatments, 2,949 sealants and 797 filings.

**BREATHE EASIER WITH ASTHMA MANAGEMENT**

Breathe Easier with Asthma Management (BEAM) is a signature initiative in collaboration with the Boys & Girls Clubs in New Jersey (BGCNJ), with training and curricula provided by the American Lung Association in New Jersey. BEAM is designed to raise awareness about asthma and to educate children and their parents or caregivers about the disorder and how best to manage it.

Since the initiative began in 2014, The Foundation has invested $1.7 million in the BEAM program. It has impacted nearly 8,000 youth, ages 5 to 18 years, at 20 Boys & Girls Clubs in 57 locations and 14 counties where childhood asthma is most prevalent.

In addition to awarding grants to New Jersey nonprofit organizations, The Foundation develops its own branded signature initiatives to place a greater focus on specific health issues impacting people throughout our state.

**HEALTHY U**

Healthy U, a signature initiative in partnership with the New Jersey YMCA State Alliance, is aimed at preventing childhood obesity in children ages 3 to 13. Healthy U uses the nationally recognized and evidence-based CATCH (Coordinated Approach to Child Health) curriculum, which combines physical activity, nutrition education and parental involvement in an environment that is fun, cost-effective and easy to sustain.

In 2017, Healthy U received the CATCH® Award for Excellence in State Health from the CATCH Global Health Foundation. The award recognizes exemplary efforts to promote and support health and wellness locally through the use of CATCH. With more than 11,000 CATCH sites in school districts across the country, Healthy U is one of only three programs to earn this national distinction.

The Foundation has invested $4.7 million in the Healthy U program since its inception in 2008. In total, Healthy U will impact more than 90,000 children and their families at 480 YMCA sites, and engage 90 elementary school partners.

**TO FURTHER ITS MISSION TO SUPPORT ORGANIZATIONS THAT MAKE NEW JERSEY HEALTHIER, THE FOUNDATION MADE 92 GRANTS TOTALING MORE THAN $4.1 MILLION IN 2017.**

**BREATHE EASIER WITH ASTHMA MANAGEMENT**

To further its mission to support organizations that make New Jersey healthier, The Foundation made 92 grants totaling more than $4.1 million in 2017.

**YMCA OF NEWARK AND VICINITY**

YMCA of Newark and Vicinity (Essex County) received a $25,000 grant to support the development and deployment of Y on Wheels, a mobile unit designed to provide fitness and sports opportunities, nutrition education and arts programming to the community. Y on Wheels will serve the YMCA of Newark and Vicinity’s service area and collaborate with many community partners, including Newark Public Schools, the City of Newark and other area local nonprofits. The unit will also be available for events throughout the state.

**AFTER-SCHOOL ALL-STARS**

After-School All-Stars (Essex County) received a $75,000 grant to support the expansion of the Sports as a Hook (SAAH) initiative, which empowers students to lead healthier lifestyles through a comprehensive education curriculum that focuses on nutrition, fitness, academics and enrichment. The program gives youth the opportunity to participate in high-quality activities that are often inaccessible to low-income families.

**NORTH JERSEY HEALTH COLLABORATIVE**

North Jersey Health Collaborative (Morris County) received a $150,000 grant to support its Community Health Worker Diabetes Intervention Pilot Program. The pilot program will examine the use of a trained, bilingual Community Health Worker in improving outcomes for diabetic patients living in Morris County. The program was designed in partnership with Atlantic Health System and Zufall Health Center.
JEWISH FAMILY SERVICE OF ATLANTIC AND CAPE MAY COUNTIES

Jewish Family Service of Atlantic and Cape May Counties (Atlantic County) received a $25,000 grant to support its Wellness Network. This program integrates medical and social services, facilitates coordinated access to care and promotes patient adherence to actions that improve health outcomes. The first of its kind in Atlantic County, the Wellness Network works with medically underserved individuals to identify goals, create care plans, offer healthy food vouchers, help with meal planning and preparation, design personal physical activities and provide additional wellness services.

GREATER NEWARK HEALTHCARE COALITION

A $125,000 grant was provided to Greater Newark Healthcare Coalition (Essex County) for its Improving Patient Care initiative. The grant will support continuation of the Coalition’s community outreach and engagement activities conducted by a certified, bilingual Community Health Outreach Associate. It will also fund a maternity improvement pilot initiative to examine, promote and disseminate best prenatal practices, with a focus on reducing cesarean section rates.

PARTNERSHIP FOR MATERNAL AND CHILD HEALTH OF NORTHERN NEW JERSEY

Partnership for Maternal and Child Health of Northern New Jersey (Essex County) received a $150,000 grant to expand the Trusted Links project. This initiative uses peer educators to share information about the importance of preconception and early prenatal care among women of childbearing age who are disconnected from the health care system and seek health information from non-traditional sources. Trusted Links is a collaboration among the three organizations comprising the New Jersey Maternal and Child Health Consoritum to reach at-risk women in Newark, Trenton and Camden. The grant will support the training of 150 peers to educate African-American women of childbearing age to help decrease infant mortality and improve perinatal outcomes.

NEWARK BOYS CHORUS SCHOOL

Newark Boys Chorus School (Essex County) received a $40,000 general operating support grant to help advance the school’s comprehensive strategic planning and accreditation process. Founded in 1969, the Newark Boys Chorus School provides a rigorous academic and musical education to disadvantaged young men from the greater Newark area in grades five through eight. Students perform around the world and are known as Newark’s “Musical Ambassadors.” To complement The Foundation’s grant, Horizon BCBSNJ Information Technology employees donated and built a new Tech Hub Lab for the school as part of the Company’s Horizon Cares volunteer program (see page 13).

NEWARK MUSEUM

Newark Museum (Essex County) received a $100,000 grant to support The Horizon Foundation Second Sundays at the Newark Museum. This series features diverse programming for all ages and includes lectures, performances, artist-led tours, art and science demonstrations, hands-on arts workshops and music. The series runs every second Sunday from October through June.

HURRICANE RELIEF EFFORTS

In the aftermath of the destruction caused by Hurricanes Harvey, Irma and Maria, Horizon BCBSNJ was one of many Blue Cross Blue Shield Plans across the country to support relief efforts in areas most impacted. The Foundation made a total commitment of more than $300,000 in hurricane relief – including both direct grants and a special disaster relief employee matching gifts program – to help the residents of these catastrophic storms in Texas, Florida and Puerto Rico. After each of the three hurricanes, The Foundation made direct grants of $37,500 each to the lead relief agencies, American Red Cross and The Salvation Army, in all totaling $225,000. It also matched employee donations to the American Red Cross, The Salvation Army and six additional local relief organizations on a 2-to-1 basis, providing more than $80,000 in matching gifts.

2017 FOUNDATION GIVING BY CATEGORY

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<th>Category</th>
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AT THE RIBBON-CUTTING CERENMY FOR THE NEWARK BOYS CHORUS SCHOOL TECH HUB LAB ARE (LEFT TO RIGHT): DOUGLAS E. BLACKWELL, SENIOR VICE PRESIDENT & CHIEF INFORMATION OFFICER, HORIZON BCBSNJ; GAVES CHANTERFIELD JENKINS, CITY OF NEWARK EXECUTIVE DIRECTOR OF INFORMATION TECHNOLOGY, HORIZON BCBSNJ; A NEWARK BOYS CHORUS SCHOOL STUDENT; RICHARD MILLETT, HEAD OF SCHOOL, AND PATRICIA PETERSON, BUSINESS SYSTEMS ANALYST, INFORMATION TECHNOLOGY, HORIZON BCBSNJ.

CELEBRATING THE NEWARK MUSEUM LEGACY GALA ARE (LEFT TO RIGHT): CO-CHAIR ALLEN J. KARP, EXECUTIVE VICE PRESIDENT, HEALTHCARE MANAGEMENT & TRANSFORMATION, HORIZON BCBSNJ; SHARON GRANT, VICE PRESIDENT OF COMMUNITY AFFAIRS, UNITED AIRLINES; CO-CHAIR SARA BONESTEEL, CHIEF INVESTMENT OFFICER, RETIREMENT AND GROUP INSURANCE, PRUDENTIAL FINANCIAL; AND CITY OF NEWARK MAYOR RAS J. BARAKA.
COMMUNITY AFFAIRS

IN SUPPORTING NONPROFITS AND COMMUNITY-BASED ORGANIZATIONS THAT MAKE NEW JERSEY A BETTER PLACE TO LIVE, WE ENGAGE WITH MANY COMMUNITY STAKEHOLDERS AND PROVIDE OPPORTUNITIES TO EDUCATE AND INFORM THEM. ACTIVITIES INCLUDE SPONSORING HEALTH AND CAUSE-RELATED EVENTS THROUGHOUT THE STATE, AND WE ALSO SUPPORT OUR EMPLOYEES’ WORKPLACE GIVING, CHARITABLE INTERESTS AND VOLUNTEER SERVICE THROUGH OUR HORIZON CARES PROGRAM.

SPONSORSHIP

Horizon BCBSNJ sponsors and offers unique, health-focused experiences to engage New Jersey residents. In 2017, we interacted one-on-one with more than 35,000 consumers at community activities, which included minor league baseball games, road races and health fairs.

STATEWIDE HISPANIC CHAMBER OF COMMERCE OF NEW JERSEY

Horizon BCBSNJ is a premier year-round sponsor of the Statewide Hispanic Chamber of Commerce of New Jersey (SHCCNJ), and is involved in many of its activities. As a leading Hispanic organization and the largest chamber in New Jersey, the chamber focuses on facilitating sustainable business practices, community growth and personal development. Chamber events Horizon BCBSNJ sponsored in 2017 included an annual Health and Wellness Fair that featured more than 100 exhibitors, and a Diversity Expo and Breakfast that showcased a wide range of diverse businesses. The diversity event included a panel discussion on “Diversity at the Table,” with Alison Banks-Moore, Diversity Officer at Horizon BCBSNJ, serving as a panelist.

SUSAN G. KOMEN NORTH JERSEY

Horizon BCBSNJ sponsored Susan G. Komen North Jersey’s annual Pink Tie Party, which raised funds to support life-saving research, breast cancer screenings, breast health/breast cancer education, patient navigation, treatment support, and survivorship programs for underserved women and men in the Affiliate’s nine-county service region. Horizon BCBSNJ was the Corporate Honoree of Susan G. Komen North Jersey’s fundraising event. Kevin P. Conlin, Horizon BCBSNJ Chairman, President & CEO, accepted the award, which recognized the Company’s ongoing commitment to breast health and the fight against breast cancer.

SOMERSET PATRIOTS ALL-STAR GAME

As the exclusive health sponsor of the Somerset Patriots, Horizon BCBSNJ has been a proud supporter of the minor league baseball team for more than 17 years. In 2017, Horizon BCBSNJ partnered with RWJBarnabas Health to co-sponsor the Atlantic League of Professional Baseball All-Star Game, hosted by the Somerset Patriots. This family-friendly All-Star Game is the premier Atlantic League baseball event of the summer. Attended by more than 8,100 fans, the patriotic-themed event featured a pre-game autograph session, commemorative giveaways, post-game fireworks, entertainment and involvement from all the league mascots.
Our employees are very active in many ways throughout New Jersey communities. They help expand our engagement and reach throughout the state, and we support and encourage their service and charitable giving interests.

VOLUNTEER OUTREACH WITH THE RED BULLS
Part of Horizon BCBSNJ’s ongoing five-year partnership with the New York Red Bulls includes working collaboratively on community-centered projects. In September, Horizon BCBSNJ and Red Bulls employees teamed up for a Day of Caring to beautify a section of historic South Mountain Reservation in South Orange (Essex County), a 2,110-acre nature reserve featuring an array of recreation opportunities. Volunteers weeded, planted, assembled flower beds, labeled tree species and worked to enhance walkways and an existing rock garden. Horizon BCBSNJ also sponsored a Breast Cancer Awareness Night at a Red Bulls game in 2017, partnering with Susan G. Komen North Jersey and Susan G. Komen Central and South Jersey to raise awareness and funding for breast cancer research.

ATLANTICARE DAY OF CARING
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HORIZON CARES PROGRAM
The Horizon Cares program supports and encourages our more than 5,500 employees in giving their time, talent and financial resources for charitable causes. Created in 2006, the Horizon Cares program has three primary components:

Volunteer Paid Time Off (PTO):
Employees may use eight hours of Company time to volunteer with an eligible nonprofit organization of their choice.

Dollars for Volunteers Program:
Employees volunteer their personal time and earn a monetary match for the eligible nonprofit organization where they volunteer.

Matching Gifts:
Employees make a financial contribution and earn a monetary match for the eligible organization to which they contribute.

At Horizon BCBSNJ, employees are passionate about helping the communities we serve. Through Horizon Cares, we are able to support the Company’s goal to help improve the lives and health of people throughout New Jersey.

-Andre Cabalero, Manager, Business Continuity, Horizon BCBSNJ

Since Horizon Cares was created in 2006, employees have logged nearly 45,000 volunteer hours and gift matches have totaled more than $2.5 million to nonprofit organizations and educational institutions.

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FOUNDATION HEALTH GRANTEES

After-School All-Stars
All Saints Community Service and Development Corporation
American Diabetes Association
The Arc of New Jersey
Bergen Volunteer Medical Initiative
Boys & Girls Clubs in New Jersey
Bridges Outreach
Cape May County Council on Alcoholism and Drug Abuse
Children’s Aid and Family Services
Children’s Home Society
Christ the King Preparatory School
Community Foundation for New Jersey
Community Health Care
Community in Crisis
Cooper’s Ferry Partnership
Covenant House New Jersey
Curemonos
Diabetes Foundation
D&R Greenway Land Trust
Food Bank of South Jersey
Friends of Grace Seniors
Garden State Equality
Great Swamp Watershed Association
Greater Newark Conservancy
Greater Newark Healthcare Coalition
Henry J. Austin Health Center
Hispanic Family Center of Southern New Jersey
HomeFront
HOPES Community Action Partnership
Homeworks ‘N Camden
Ironbound Community Corporation
Isles
Jersey City Economic Development Corporation
Jewish Family Service & Children’s Center of Clifton-Passaic
Jewish Family Service of Atlantic County
Jewish Federation of Southern New Jersey
Junior Achievement of New Jersey
La Casa de Don Pedro
Liberty Science Center
Literacy New Jersey
Literacy Volunteers Association - Cape Atlantic
Millhill Child and Family Development Corporation
Morristown Neighborhood House
Newark Community Economic Development Corporation
New Jersey Chamber, American Academy of Pediatrics
New Jersey Health Care Quality Institute
New Jersey YMCA State Alliance
Nicky Fifth Foundation
North Jersey Health Collaborative Partnership for a Drug-Free New Jersey
Partnership for Maternal and Child Health of Northern New Jersey
Philip’s Education Partners
Princeton Area Community Foundation
Rutgers University Foundation
The Salvation Army Kroc Center
Save Latin America
Servicios Latinos De Burlington County
St. Benedict’s Preparatory School
Summit Medical Group Foundation
United Way of Essex and West Hudson
UrbanPromise Ministries
Visiting Nurse Association of Central New Jersey
YMCA of Burlington and Camden Counties
Zufall Health Center

FOUNDATION ARTS GRANTEES

Algonquin Arts Theatre
American Theater Group
Essex County Parks Foundation
Garden State Discovery Museum’s Center for Learning
George Street Playhouse
GlassRoots
Mainstage Center for the Arts
McCarter Theatre Company
Montclair Film Festival
Nai-Ni Chen Dance Company
Newark Boys Chorus School
Newark Museum
Newark Public Radio WBGO
Newark School of the Arts
New Jersey Performing Arts Center
New Jersey Symphony Orchestra
Passage Theatre Company
Perkins Center for the Arts
State Theatre Regional Arts Center at New Brunswick
Symphony in C
Two River Theatre Company
Young Audiences of New Jersey

FOUNDATION KIDS’ ORAL HEALTH INITIATIVE GRANTEES 2016 - 2018

Boys & Girls Club of Newark
Eva’s Village
Henry J. Austin Health Center
Jewish Renaissance Medical Center
Kids Corporation II
KinderSmile Foundation
Metropolitan Family Health Network
New Jersey Chapter, American Academy of Pediatrics
Tri-County Community Action Agency
Zufall Health Center

FOUNDATION DISASTER RELIEF GRANTS

American Red Cross
North Jersey Region
The Salvation Army - New Jersey Division

COMMUNITY AFFAIRS

African American Chamber of Commerce of New Jersey
African American Heritage Parades Organization
American Baseball Company
American Cancer Society
American Conference on Diversity
American Heart Association
AMI Foundation of Atlantic Medical Imaging
The Arc of Atlantic County
The Arc of Cape May County
The Arc of Monmouth
Archdiocesan Youth Retreat Center
Armand Hammer United World College of the American West
Asbury Park Music & Film Festival
Atlanticare Health System
Bancroft Rehabilitation Services
Boy Scouts of America
Boys & Girls Club of Atlantic City
Boys & Girls Clubs in New Jersey
Broadway House for Continuing Care Foundation
Caucus Educational Corporation
The Center for Family Support Center for Non-Profits
Cento Amici
Cerebral Palsy of North Jersey
Christ the King Preparatory School
Citizens Campaign
Community Hope Foundation
Cooper Foundation
Council of New Jersey Grantmakers
Court-appointed Special Advocates of New Jersey
Cuban Parade and Festival Events
Department for Persons with Disabilities
DMC Publishing
Downtown Westfield Corporation
Drumthwacket Foundation
Englewood Hospital and Medical Center Foundation
Enright Melanoma Foundation
Festival of Ballooning
Garden State Baseball
Georgetown University
Girl Scouts Heart of New Jersey
Greater Atlantic City Chamber
Greater Atlantic City Charities
Greater Newark Christmas Fund
Greater Newark Conservancy
Hackensack Medical Center Foundation
Hansen House Foundation
Hetrick-Martin Institute
Hudson County Schools of Technology
Hudson School
INROADS
Inspira Health Network Foundation
Cumberland-Salem Integrity Inc.
Jersey Pride
Junior Achievement of New Jersey
Kistler Tiffany Foundation
Latina Style
Leukemia & Lymphoma Society
Liberty Science Center
Little League Baseball
Meridian Health Foundation
Montclair State University Foundation
National Center on Addiction and Substance Abuse
National Multiple Sclerosis Society
Newark Boys Chorus School
Newark Museum Association
Newark Public Library
Newark Regional Business Partnership
New Concepts for Living
New Jersey Alliance for Action
New Jersey Chamber of Commerce
New Jersey Chapter, American Academy of Pediatrics
New Jersey Golf Foundation
New Jersey Innovation Institute
New Jersey Institute for Social Justice
New Jersey Law and Education
   Empowerment Project - NJ LEEP
New Jersey Performing Arts Center
New Jersey State AFL-CIO
New Jersey Symphony Orchestra
New Jersey Theatre Alliance
New Jersey Tree Foundation
New York Jets Foundation
New York Red Bulls
NJBJZ
NJ Tech Council
North Jersey Masters
   Track & Field Club
North Ward Center
Paper Mill Playhouse
Partners for Women and Justice Inc.
Patrick J. Walsh Family Foundation
Playworks Education
Portugal Day Newark
Pro Camps
Public Media NJ
Rabbinical College of America

Renaissance Newark Foundation
Rutgers School of Business,
   Newark and New Brunswick
RWJBarnabas Health
Saint Vincent Academy
Samaritan Healthcare & Hospice
Scholarship Fund for
   Inner-City Children
Seton Hall University
Shoprite LPGA Classic
Shore Memorial Hospital
Somerset Patriots Baseball Club
State Theatre Regional Arts Center
   at New Brunswick
Statewide Hispanic Chamber
   of Commerce of New Jersey
St. Benedict’s Preparatory School
St. Joseph Healthcare System
St. Joseph’s Regional Medical Center
St. Patrick’s Day Parade Committee
Summit Medical Group Foundation
Susan G. Komen Central and
   South Jersey
Susan G. Komen North Jersey

Trinitas Health Foundation
Union County Chamber of Commerce
United Way of Essex and West Hudson
Westfield Area YMCA
Women of the Dream
Women’s Association for
   Morristown Medical Center
YMCA of Newark and Vicinity

NEIGHBORHOOD
REVITALIZATION TAX CREDIT
PROGRAM GRANT

Holly City Development Corporation